



2006 PLANNER

RIGHT FORCE
RIGHT PLACE
RIGHT TIME
RIGHT ADVERSARY



Commander U.S. Special Operations Command

Since the terrorist attacks of September 11, 2001, Special Operations Forces have been fully engaged. Operation Enduring Freedom started with the insertion of SOF into Afghanistan. SOF's contributions to Operation Iraqi Freedom have ranged from conducting clandestine operations far behind enemy lines early in the war to training the new Iraqi military.

During the same timeframe, USSOCOM reorganized its

headquarters to meet the new requirements of being a supported warfighting command.

The headquarters reorganization reflects our refocusing of SOF priorities and capabilities to fight a successful global battle. The old adage "anywhere, anytime" is no longer accurate.

USSOCOM will always retain its worldwide focus. However, we must be judicious in the application of limited Special Operations Forces to true special operations missions.

Our new paradigm must be to apply the **right force, at the right place, at the right time, against the right adversary.**

Developing the right force is a result of

selecting the best personnel, and providing them with the best training and

SOF TRUTHS

- * Humans are more important than hardware*
- * Quality is better than quantity*
- * Special Operations Forces cannot be mass produced*
- * Competent Special Operations Forces cannot be created after emergencies*

equipment.

That is why the SOF warrior remains the number one resourcing priority. Our acquisition and logistics directorate has created a SOF warrior program office dedicated to identifying and distributing not

only the best, but also the right equipment to our operators. Additionally, we will further focus on increasing the operator's capabilities through improved information and intelligence systems necessary to find and fix our adversaries. The first CV-22 is in operation at the training squadron and we are working to accelerate production to get the aircraft's enhanced speed and range



Gen. Doug Brown, Commander, U.S. Special Operations Command.

A photograph of several Special Forces soldiers in a field. They are wearing tan uniforms, helmets, and carrying gear. One soldier in the foreground is looking towards the camera.

Right Force, Right Place, Right Time Against the Right Adversary

capabilities to the operators on the battlefield.

We remain a small, but highly trained force. We will never trade quality for quantity.

Yet, growth in specific areas is necessary to produce the right force to defeat our adversaries. Targeted growth in Army Special Forces, Navy SEALs and Air Force special operations in the coming years is our first step. Additional growth will come as we identify those areas where our specialized skills are the best solution. With a force structure of only about 52,000, it is critical that SOF engage where the greatest impacts can be achieved. As we grow the force, we will realign our employment strategy to engage with the right size force in the right places.

Our Nation's goal is that capable countries work to eliminate terrorists within their own borders. SOF's mission will be to help critical nations needing our support to defeat the forces of terror. We will provide training in the form of foreign internal defense to some and where necessary, engage shoulder to shoulder with the host nation forces to defeat adversaries. Yet, we will not engage haphazardly across the globe. USSOCOM is developing a global engagement strategy to focus the right force (size and

composition), at the right place (region, country, city), at the right time (prevent/defeat), against the right adversary (fighters, facilitators, supporters). The Center for Special Operations has developed expansive Global War on Terrorism plans to enact this strategy and is working with the Department of Defense to synchronize these efforts. At the same time, USSOCOM is pursuing additional authorities necessary for SOF to fight with a truly global perspective.

The last four years have given us the opportunity to perform a wide range of missions — from unconventional warfare and foreign internal defense in Afghanistan, to special reconnaissance and direct action missions in Iraq.

Today, we are leading the global fight against terror. SOF has rapidly adapted to each situation and must continuously strive to get further ahead of our adversaries. Well trained, equipped, and educated SOF leadership at all levels, combined with bold, innovative, unconventional thinking remain the critical elements essential to SOF's continued success.



SOF WARRIOR



The individual Special Operations Forces Warrior is at the core of special operations. U.S. Special Operations Command created a program to focus on improving the abilities of the individual Special Forces, SEAL, Ranger, Special Tactics warfighters, and SOF aviators to take the fight to our adversaries and win. USSOCOM continues to provide and enhance the SOF Warrior with capabilities in the areas of protective clothing and advanced body armor, ground mobility systems, weapons



and munitions, sensors, laser markers and targeting systems, gunfire and mortar detection systems, small unmanned aerial vehicles and systems to counter emergent threats, such as remotely controlled improvised explosive devices. The Special Operations Forces Mission Training and Preparation Systems strive to enhance education and training opportunities. The program encompasses USSOCOM's joint simulation, mission rehearsal, and mission planning/preview capabilities.

USSOCOM wants to provide SOF warfighters with realistic training scenarios to challenge operators during all phases of operations. This is accomplished by using advanced training techniques and equipment during real world simulations.



Rangers



JANUARY

Rangers reacting on an intelligence tip search a suspected insurgent hideout in Iraq. These Rangers are part of a quick reaction force performing tactical missions on a moment's notice. Rangers are the U.S. military's premiere light infantry direct action force. The U.S. Army Special Operations Command maintains the 75th Ranger Regiment at a high level of readiness to meet the ever changing challenges of the Global War on Terrorism. Whether battling the insurgents in Iraq or the Taliban in Afghanistan, the Rangers play a key role in supporting national security objectives. USSOCOM photo.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
News Year's Day 1	SEALs evacuate 281 people from U.S. Embassy, Mogadishu, Somalia, 1991 2	Manuel Noriega surrenders to Joint Special Operations Task Force units in Panama, 1990 3	4	5	6	7
8	9	10	11	12	13	14
15	Dr. Martin Luther King, Jr. Day Observed 16	17	18	19	20	21
22	23	24	25	26	27	28
29	Rangers, Alamo Scouts and Filipino guerrillas raid Cabanatuan, 1945 30	31				

A Special Warfare Combatant-craft Crewman (SWCC) is shown in profile, firing a machine gun from a boat. The crewman is wearing a green helmet, camouflage uniform, and a tactical vest. The machine gun is mounted on the boat and is firing a round, with a bright orange muzzle flash visible. The background is a dense forest with green foliage. The boat is partially visible in the foreground, showing various equipment and a red fire extinguisher.

Special Warfare Combatant-craft Crewmen

FEBRUARY

Special Warfare Combatant-craft Crewmen of Special Boat Teams perform a variety of shallow water missions including insertion and extraction of special operations teams and reconnaissance. They perform these missions with highly specialized shallow draft and fast patrol craft. The SWCC teams accomplish missions from the Tigris River in Iraq during Operation Iraqi Freedom to the Louisiana bayous after Hurricane Katrina. Quickly deployable by ship, land or air, SWCC teams meet the adversary with speed and firepower. Photo by Petty Officer 1st Class Jim Hampshire.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
			Operation Assured Lift airlifts Malian troops into Liberia, 1997			
			1	2	3	4
5	6	7	8	9	10	11
		St. Valentine's Day	Task Force William Able conducts operations in North Korea, 1951			
12	13	14	15	16	17	18
	Presidents' Day					
19	20	21	22	23	24	25
	Alamo Scouts land on Negros Island, 1944					
26	27	28				



Pararescuemen

MARCH

Two Pararescuemen discuss the direction they will take after parachuting from a C-130. PJs are trained and equipped to conduct rescue and recovery operations in any situation. They deploy from air, land or sea into hostile environments to treat, stabilize and evacuate injured personnel while evading the enemy. Their talents and skills are used on the battlefields of the Global War on Terrorism as well as domestically in humanitarian missions following Hurricane Katrina. Photo by Petty Officer 2nd Class Scott Taylor.

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Psychological Operations



APRIL

A Psychological Operations Soldier gives comic books to the Iraqi police to hand out to children near Tunis Circle. PSYOP multimedia products ranging from radio and TV productions to leaflets, posters, newspapers and web sites have been instrumental in saving lives and keeping the local populace informed of vital information related to their safety and security. PSYOP uses truthful information to achieve peaceful resolutions in adversarial situations. Photo by Lance Cpl. Michael O'Brien.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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Operation Guardian ESAT Retrieval team deploys to Congo, 1997	Operation Abigail SEAL team deploys to Serbia, 1999				Operation Assured Response SEALs and Special Forces deploy to Sierra Leone, 1996	
2	3	4	5	6	7	8
9	10	11	12	13	14	15
USSOCOM and NAVSPECWARCOM established, 1987						
16	17	18	19	20	21	22
23						
30	24	25	26	27	28	29

SEALS



THE BEST SAFETY DEVICE
YOU CAN DEPEND ON
IS LOCATED
UNDER YOUR MAT
- LIFT IT -

PLEASE
CLEAN FEET
BEFORE ENTERING
QUIET PLEASE

MAY

Navy SEALs train to board and seize an oil platform similar to missions conducted in Operation Iraqi Freedom. Direct action and special reconnaissance experts, SEALs secured critical gas and oil processing and transportation infrastructure, preventing an ecological catastrophe and preserving future oil revenues for the Iraqi people. Naval Special Warfare forces maintain continuous global presence and a unique ability to deploy from ships and submarines while targeting a dispersed enemy on their turf — ashore or afloat. Photo by Petty Officer 2nd Class Eric Logsdon.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
		MH-53, MH-60 Combat Search and Rescue package rescues "Hammer 34" in Serbia, 1999		Green Chopper missions in Dominican Republic, 1965		Special Forces mobile training team begins training Bolivian Rangers, 1967
	1	2	3	4	5	6
7	8	9	10	11	12	13
Mother's Day						
14	15	16	17	18	19	20
	AFSOC established 1990			Special Forces supports Noncombatant Evacuation Operation in Operation Noble Obelisk, 1997		
21	22	23	24	25	26	27
	Memorial Day					
28	29	30	31			

Marine Corps Special Operations Command



JUNE

A Marine instructor trainer and team training officer provide guidance during a platoon live-fire raid exercise at the Vasiani Range in Georgia. The Marines are part of the Foreign Military Training Unit which will become part of U.S. Special Operations Command. The Marine Corps Special Operations Command will be the newest component of USSOCOM. MARSOC will contain three subordinate elements — the Marine Special Operations Regiment, the Foreign Military Training Unit and the Marine Special Operations Support Group — comprising of 2,600 Marines. Photo by Master Gunnery Sgt. Dwaine Roberts.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
				1	2	3
4	5	Naval Combat Demolition Units clear Omaha Beach; Rangers attack Pointe du Hoc, 1944	7	8	ESAT deploys to Congo in Operation Firm Response, 1997	10
Office of Strategic Services established 1942 Operation Mount Hope III recovers Soviet helicopter in Africa, 1988	12	13	U.S. Army Birthday	15	16	17
11	12	13	14	15	16	17
Father's Day	Special Forces Founders Day					
18	19	20	21	22	23	24
25	26	27	28	29	30	

160th SOAR (Airborne)



JULY

An MH-47 Chinook, from the 160th Special Operations Aviation Regiment (Airborne), departs from the flight deck of the USS Wasp. The 160th SOAR (A) is the Army's special operations aviation unit charged with providing Special Operations Forces support worldwide. The regiment stringently selects and trains its crewmembers to meet mission requirements. These standards give the 160th the ability to take the fight to the enemy in fair or foul weather — desert flats or complex cityscapes. Aircraft from the 160th execute long-range infiltration and exfiltration missions under high-threat environments delivering ordnance and SOF against the enemies of the United States. Photo by Airman Robbie Stirrup.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
						Operation Crossroads begins with UDT support, 1946 1
2	3	Independence Day 4	5	6	7	8
9	Joint Task Force Bevel Edge deploys forces to Thailand, 1997 10	11	12	First U.S. forces leaflets dropped over Korea, 1950 13	14	15
16	17	Operation Louise inserts forces into France, 1944 18	19	20	21	22
23 30	24 31	25	26	27	28	29



Combat Controllers

AUGUST

After establishing a runway and clearing air space, Combat Controllers give a C-130 take off clearance while conducting air traffic and control procedures during a training mission. Their motto “First There” indicates the CCT’s willingness to be the first deployed into combat areas by air, land or sea to establish assault zones. They set up navigational aid equipment anywhere in the world to guide aircraft for landing on makeshift runways. CCTs can control air attacks from fixed and rotary wing aircraft from all military services. Photo by Staff Sgt. Jeremy Lock

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
						Operation Sharp Edge secures U.S. Embassy in Liberia, 1990
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6	7	8	9	10	11	12
				Rangers fight at Camp Duc Co, Vietnam, 1965		
13	14	15	16	17	18	19
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Civil Affairs



SEPTEMBER

A Civil Affairs Soldier treats a cut above an Iraqi child's eye as part of a medical team visit to a village. Civil Affairs Soldiers conduct regular medical operations as part of a larger effort of minimizing the effects of military operations on the civilian population. CA specialists quickly and systematically identify critical requirements needed by local citizens, in war or disaster situations, and move to fulfill these needs. Developing positive relations for the long term, Civil Affairs is a force enabler improving quality of life from Yemen to the Philippines. Photo by Staff Sgt. Jorge Rodriguez.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
					1	2
3	Labor Day	5	6	7	8	9
10	11	12	13	14 Operation Switchback begins in Vietnam to transition CIDG, 1962	15	16
17	U.S. Air Force Birthday	19	20	21 Special Forces helicopters disable Iran Ajr prior to SEAL boarding, 1987	22	23
24	25	26	27	28	29	30

SEAL Delivery Vehicle Teams



OCTOBER

Members of SEAL Delivery Vehicle Team Two launch a SEAL delivery vehicle from the submarine USS Philadelphia. SDVs were one platform in the U.S. arsenal used to clandestinely insert and extract SEALs during the securing of gas and oil platforms at the onset of Operation Iraqi Freedom. Trained to operate in all environments, SEALs from SDV Teams have also conducted direct action and special reconnaissance missions in the mountains of Afghanistan. Photo by Chief Petty Officer Andrew McKaskle.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
		Task Force Ranger engaged in battle of Mogadishu, Somalia, 1993				
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Iranian boats sunk after firing on three SOF helicopters and two patrol craft, 1987	Columbus Day				U.S. Navy Birthday	
8	9	10	11	12	13	14
				Operation Nimble Archer destroys oil platform in Rostam, 1987		
15	16	17	18	19	20	21
JSOC established, 1980			Invasion of Grenada begins with Rangers at Point Salines, 1983			
22	23	24	25	26	27	28
		Halloween				
29	30	31				

Special Forces



NOVEMBER

A U.S. Army Special Forces Soldier conducts security assistance training for members of the Philippine armed forces in Zamboanga Peninsula, Philippine Islands. SF provide training for foreign militaries worldwide. SF work in 12-man operational detachments to conduct foreign internal defense, unconventional warfare, special reconnaissance, direct action and counterterrorism missions to support objectives in the Global War on Terrorism. Photo by Petty Officer 1st Class Edward Martens.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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5	6	7	8	9	Operation Safe Passage for Afghanistan approved by Secretary of Defense, 1988 Veterans' Day Observed Marine Corps Birthday	Veterans' Day
12	13	14	15	16	17	18
	Son Tay Raid, 1970			Thanksgiving		
19	20	21	22	23	24	25
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Air Commandos



DECEMBER

A 6th Special Operations Squadron rotary-wing aviation advisor discusses infiltration and exfiltration operations with two Niger air force helicopter crewmen as their Mi-17 approaches to practice remote landing zone operations outside of Niamey, Niger. In locations as diverse as El Salvador, Jordan, Ecuador, Korea, Indonesia, Eritrea, and the Philippines, Air Commandos train, advise and assist foreign aviation forces airpower employment, sustainment, and force integration in three interrelated mission areas: foreign internal defense, unconventional warfare, and coalition support. Photo by Capt. Tom Montgomery.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
					USASOC established, 1990	
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3	4	5	6	7	Operation Restore Hope begins at Mogadishu, Somalia, 1992	8
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Weekly Breakout — January through June 2006

	SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
JANUARY	1	2	3	4	5	6	7
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	15	16	17	18	19	20	21
	22	23	24	25	26	27	28
FEBRUARY	29	30	31	1	2	3	4
	5	6	7	8	9	10	11
	12	13	14	15	16	17	18
	19	20	21	22	23	24	25
MARCH	26	27	28	1	2	3	4
	5	6	7	8	9	10	11
	12	13	14	15	16	17	18
	19	20	21	22	23	24	25
APRIL	26	27	28	29	30	31	1
	2	3	4	5	6	7	8
	9	10	11	12	13	14	15
	16	17	18	19	20	21	22
MAY	23	24	25	26	27	28	29
	30	1	2	3	4	5	6
	7	8	9	10	11	12	13
	14	15	16	17	18	19	20
JUNE	21	22	23	24	25	26	27
	28	29	30	31	1	2	3
	4	5	6	7	8	9	10
	11	12	13	14	15	16	17
	18	19	20	21	22	23	24
	25	26	27	28	29	30	

Weekly Breakout — July through December 2006

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	14
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31	1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31	1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31	1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

JULY

AUGUST

SEPTEMBER

OCTOBER

NOVEMBER

DECEMBER

2006

M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S
JANUARY							FEBRUARY							MARCH							APRIL						
2	3	4	5	6	7	8			1	2	3	4	5			1	2	3	4	5						1	2
9	10	11	12	13	14	15	6	7	8	9	10	11	12	6	7	8	9	10	11	12	3	4	5	6	7	8	9
16	17	18	19	20	21	22	13	14	15	16	17	18	19	13	14	15	16	17	18	19	10	11	12	13	14	15	16
23	24	25	26	27	28	29	20	21	22	23	24	25	26	20	21	22	23	24	25	26	17	18	19	20	21	22	23
30	31						27	28						27	28	29	30	31			24	25	26	27	28	29	30
MAY							JUNE							JULY							AUGUST						
1	2	3	4	5	6	7				1	2	3	4	3	4	5	6	7	8	9		1	2	3	4	5	6
8	9	10	11	12	13	14	5	6	7	8	9	10	11	10	11	12	13	14	15	16	7	8	9	10	11	12	13
15	16	17	18	19	20	21	12	13	14	15	16	17	18	17	18	19	20	21	22	23	14	15	16	17	18	19	20
22	23	24	25	26	27	28	19	20	21	22	23	24	25	24	25	26	27	28	29	30	21	22	23	24	25	26	27
29	30	31					26	27	28	29	30			31							28	29	30	31			
SEPTEMBER							OCTOBER							NOVEMBER							DECEMBER						
				1	2	3	2	3	4	5	6	7	8		1	2	3	4	5						1	2	3
4	5	6	7	8	9	10	9	10	11	12	13	14	15	6	7	8	9	10	11	12	4	5	6	7	8	9	10
11	12	13	14	15	16	17	16	17	18	19	20	21	22	13	14	15	16	17	18	19	11	12	13	14	15	16	17
18	19	20	21	22	23	24	23	24	25	26	27	28	29	20	21	22	23	24	25	26	18	19	20	21	22	23	24
25	26	27	28	29	30		30	31						27	28	29	30				25	26	27	28	29	30	31

2007

M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S
JANUARY							FEBRUARY							MARCH							APRIL						
1	2	3	4	5	6	7			1	2	3	4				1	2	3	4		2	3	4	5	6	7	8
8	9	10	11	12	13	14	5	6	7	8	9	10	11	5	6	7	8	9	10	11	9	10	11	12	13	14	15
15	16	17	18	19	20	21	12	13	14	15	16	17	18	12	13	14	15	16	17	18	16	17	18	19	20	21	22
22	23	24	25	26	27	28	19	20	21	22	23	24	25	19	20	21	22	23	24	25	23	24	25	26	27	28	29
29	30	31					26	27	28					26	27	28	29	30	31		30						
MAY							JUNE							JULY							AUGUST						
	1	2	3	4	5	6				1	2	3		2	3	4	5	6	7	8			1	2	3	4	5
7	8	9	10	11	12	13	4	5	6	7	8	9	10	9	10	11	12	13	14	15	6	7	8	9	10	11	12
14	15	16	17	18	19	20	11	12	13	14	15	16	17	16	17	18	19	20	21	22	13	14	15	16	17	18	19
21	22	23	24	25	26	27	18	19	20	21	22	23	24	23	24	25	26	27	28	29	20	21	22	23	24	25	26
28	29	30	31				25	26	27	28	29	30		30	31						27	28	29	30	31		
SEPTEMBER							OCTOBER							NOVEMBER							DECEMBER						
					1	2	1	2	3	4	5	6	7		1	2	3	4			3	4	5	6	7	8	9
3	4	5	6	7	8	9	8	9	10	11	12	13	14	5	6	7	8	9	10	11	10	11	12	13	14	15	16
10	11	12	13	14	15	16	15	16	17	18	19	20	21	12	13	14	15	16	17	18	17	18	19	20	21	22	23
17	18	19	20	21	22	23	22	23	24	25	26	27	28	19	20	21	22	23	24	25	24	25	26	27	28	29	30
24	25	26	27	28	29	30	29	30	31					26	27	28	29	30			31						

2008

M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S
JANUARY							FEBRUARY							MARCH							APRIL						
	1	2	3	4	5	6				1	2	3		3	4	5	6	7	8	9		1	2	3	4	5	6
7	8	9	10	11	12	13	4	5	6	7	8	9	10	10	11	12	13	14	15	16	7	8	9	10	11	12	13
14	15	16	17	18	19	20	11	12	13	14	15	16	17	17	18	19	20	21	22	23	14	15	16	17	18	19	20
21	22	23	24	25	26	27	18	19	20	21	22	23	24	24	25	26	27	28	29	30	21	22	23	24	25	26	27
28	29	30	31				25	26	27	28	29			31							28	29	30				
MAY							JUNE							JULY							AUGUST						
			1	2	3	4	2	3	4	5	6	7	8		1	2	3	4	5	6					21	2	3
5	6	7	8	9	10	11	9	10	11	12	13	14	15	7	8	9	10	11	12	13	4	5	6	7	8	9	10
12	13	14	15	16	17	18	16	17	18	19	20	21	22	14	15	16	17	18	19	20	11	12	13	14	15	16	17
19	20	21	22	23	24	25	23	24	25	26	27	28	29	21	22	23	24	25	26	27	18	19	20	21	22	23	24
26	27	28	29	30	31		30							28	29	30	31				25	26	27	28	29	30	31
SEPTEMBER							OCTOBER							NOVEMBER							DECEMBER						
1	2	3	4	5	6	7			1	2	3	4	5						1	2	1	2	3	4	5	6	7
8	9	10	11	12	13	14	6	7	8	9	10	11	12	3	4	5	6	7	8	9	8	9	10	11	12	13	14
15	16	17	18	19	20	21	13	14	15	16	17	18	19	10	11	12	13	14	15	16	15	16	17	18	19	20	21
22	23	24	25	26	27	28	20	21	22	23	24	25	26	17	18	19	20	21	22	23	22	23	24	25	26	27	28
29	30						27	28	29	30	31			24	25	26	27	28	29	30	29	30	31				

USSOCOM Contacts

[illegible]

NORTHCOM



PACOM



SOUTHCOM



New York City

12:00

Rio De Janerio

15:00

London

17:00

Frankfurt

18:00

AREAS OF RESPONSIBILITY

EUCOM



CENTCOM



PACOM



Cairo

19:00

Moscow

21:00

Hong Kong

01:00

Melbourne

04:00



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